



Minutes for Meeting Book - Tuesday, January 20, 2026 Board of Directors Meeting

Tuesday, January 20, 2026 | 5:15 PM - (GMT-06:00) Central Time (US & Canada)
Sourcewell Headquarters

Attendees:

Sharon Thiel, Sara Nagel, Doug Dahlberg, Julia Kicker, Steven Barrows, and Shannon Pfeiffer

1. Call to Order by Chair Zylka

- 1.1 Determination of Quorum
- 1.2 Welcome Ex-Officio's
- 1.3 Gratitude Reflection

2. Acceptance of the Agenda

- 2.1 Additions/Corrections to the agenda
Recommendation: Approve the agenda as presented/corrected.

Moved by: Steven Barrows

Seconded by: Doug Dahlberg

Carried

3. Action on the Minutes of Clerk/Treasurer Nagel

- 3.1 Review and Approval of the minutes of the regular board meeting held December 16, 2025.

[Board of Directors - Dec 16 2025 - Minutes - Html](#) 

Recommendation: approve the minutes as presented

Moved by: Sara Nagel

Seconded by: Shannon Pfeiffer

Carried

4. Status of #924 Fund by Clerk/Treasurer Nagel & Mike Carlson, Chief Financial Officer

- 4.1 Financial Report of Cash, Revenues, and Expenses [January 2026.pdf](#) 

5. Consideration of Claims

- 5.1 Review by Nagel and presenting for approval the Check Register, Wire Transfer activity, and Wire Transfer-Employee Expense reimbursements as detailed in the enclosed batch reports.

Recommendation: approve the batch reports as presented

Moved by: Sara Nagel

Seconded by: Doug Dahlberg

Carried

6. Consent Agenda

Recommendation: approve the consent agenda as presented

Moved by: Steven Barrows

Seconded by: Julia Kicker

Carried

- 6.1 Resolution to Approve Solicitation and/or Re-Solicitation of Categories

[Resolution Approve Solicitation 01.docx](#) 

- 6.2 Resolution to Ratify Cooperative Contracting Awards

[Resolution Ratify cooperative purchasing awards 02.docx](#) 

- 6.3 [Procurement-Appendix A-January 20, 2026.pdf](#) 

Appendix A

6.4 [2026_January_Personnel_Recommendations.pdf](#) 

7. Empowering Smart Work - Focused Program Update

7.1 A Day in the Life of a Sourcewell Employee Faith Harper

7.2 T&C 6-month roadmap

7.3 Legal / Gov Relations update

7.4 Finance update

7.5 Strategy Lifecycle

7.6 Cont. Improvement

7.7 AI Strategy Partner

8. Old Business

9. New Business

9.1 [Sourcewell Title IX Memo.docx](#) 

[Sourcewell Title IX Policy.docx](#) 

- 1st reading

9.2 [Budget_Policy_Revised012026.docx](#) 

- 1st reading

9.3 [Capital Asset Policy Revised_012026.docx](#) 

- 1st reading

9.4 [Organizational Reserve Policy Revised012026.docx](#) 

- 1st reading

10. Chief Executive Officer Update- Dr. Chad Coauette

10.1 State/National Associations and Partnerships

10.2 [01142026 MSC Board Meeting Materials.pdf](#) 

11. Reports

11.1 Individual Board Member Reports

12. Adjournment

Recommendation: to adjourn at 7:53 p.m.

Moved by: Sara Nagel

Seconded by: Steven Barrows

Carried

APPENDIX A

**SOURCEWELL PROCUREMENT DEPARTMENT
BOARD ITEMS - January 20, 2026**

AGENDA ITEMS	Requesting Board permission to Solicit the following categories:		
	None		
	Requesting Board permission to Re-Solicit the following categories:		
	Wellness Program Engagement, Open Enrollment Support and Related Services Snow and Ice Handling Equipment, Supplies, and Accessories Commercial Kitchen Equipment with Related Supplies and Services		
CONSENT AGENDA ITEMS	NEW CONTRACTS		
	Supplier Name	Contract Number	Solicitation Title
	Brindlee Mountain Fire Apparatus, LLC dba Firetrucks Unlimited LLC; Company Two Fire	101525-BLE	Used Fire Apparatus, Rescue, and Emergency Vehicle Solutions
	Dependable Emergency Vehicles, a Division of Dependable Truck & Tank Limited, and Dependable Group of Companies	101525-DEP	Used Fire Apparatus, Rescue, and Emergency Vehicle Solutions
	Aquatic Playground Products Inc. dba Water Splash, Inc.	101625-WTS	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	Barco Products, LLC	101625-BCO	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	BCI Burke Company, LLC	101625-BUR	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	BeaverFit USA	101625-BFT	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	Dog-ON-It Parks, Inc.	101625-DOG	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	Greenfields Outdoor Fitness, Inc.	101625-GRN	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	Keystone Ridge Designs, Inc.	101625-KEY	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	Kompan, Inc.	101625-KPN	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	Landscape Structures, Inc.	101625-LSI	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	Outdoor-Fit Exercise Systems, Inc.	101625-ODR	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	PlayPower, Inc.	101625-PLP	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	Rain Drop Products, LLC	101625-RDP	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	SofSurfaces, Inc.	101625-SFS	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	Superior International Industries, Inc. dba Superior Recreational Products	101625-SPR	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	The Prestwick Group, Inc.	101625-PSW	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
	Vortex USA Inc. dba Vortex Aquatic Structures International	101625-VOR	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services
Waterplay Solutions Corp.	101625-WTR	Playground, Water Play and Aquatic Equipment, Site Amenities, and Outdoor Fitness Equipment with Related Accessories and Services	

APPENDIX A Continued

Claffin Service Company dba CME	090925-CLF	Medical Supply Solutions
DiaMedical USA Equipment, LLC	090925-DIA	Medical Supply Solutions
GlobalMed Holdings, LLC dba GlobalMed	090925-GLM	Medical Supply Solutions
Henry Schein, Inc.	090925-HENRY	Medical Supply Solutions
McKesson Medical-Surgical Government Solutions, LLC	090925-MML	Medical Supply Solutions
Medline Industries LP and Medline Canada Corporation	090925-MDL	Medical Supply Solutions
MSS Ltd.	090925-MSSL	Medical Supply Solutions
School Health Corporation	090925-SHC	Medical Supply Solutions
School Nurse Supply, Inc.	090925-SNS	Medical Supply Solutions
CONTRACT EXTENSIONS		
Supplier Name	Contract Number	Solicitation Title
D&M Leasing	030122-CVL	Fleet Management Services
Element Fleet Corporation	030122-ELE	Fleet Management Services
Merchants Fleet Management	030122-MAG	Fleet Management Services
Mansfield Oil	121522-MNF	Fuel Delivery with Related Services
NEW IDIQ CONTRACTS		
Company Name	Contract Number	Region - Type of Work
Acoustics Associates, Inc.	MO-R1-GC-111825-AAI	Region 1-General Construction
Acoustics Associates, Inc.	MO-R2-GC-111825-AAI	Region 2-General Construction
Acoustics Associates, Inc.	MO-R3-GC-111825-AAI	Region 3-General Construction
Acoustics Associates, Inc.	MO-R4-GC-111825-AAI	Region 4-General Construction
Acoustics Associates, Inc.	MO-R5-GC-111825-AAI	Region 5-General Construction
Acoustics Associates, Inc.	MO-R6-GC-111825-AAI	Region 6-General Construction
Acoustics Associates, Inc.	MO-R7-GC-111825-AAI	Region 7-General Construction
Axis, LLC	MO-R1-GC-111825-AXIS	Region 1-General Construction
Axis, LLC	MO-R2-GC-111825-AXIS	Region 2-General Construction
Axis, LLC	MO-R3-GC-111825-AXIS	Region 3-General Construction
Axis, LLC	MO-R4-GC-111825-AXIS	Region 4-General Construction
Axis, LLC	MO-R5-GC-111825-AXIS	Region 5-General Construction
Axis, LLC	MO-R6-GC-111825-AXIS	Region 6-General Construction
Axis, LLC	MO-R7-GC-111825-AXIS	Region 7-General Construction
BKM Construction, LLC	MO-R1-PAC-111825-BKM	Region 1-Apshalt/Concrete Paving
BKM Construction, LLC	MO-R2-PAC-111825-BKM	Region 2-Apshalt/Concrete Paving
BKM Construction, LLC	MO-R3-PAC-111825-BKM	Region 3-Apshalt/Concrete Paving
BKM Construction, LLC	MO-R4-PAC-111825-BKM	Region 4-Apshalt/Concrete Paving
BKM Construction, LLC	MO-R5-PAC-111825-BKM	Region 5-Apshalt/Concrete Paving
BKM Construction, LLC	MO-R6-PAC-111825-BKM	Region 6-Apshalt/Concrete Paving
BKM Construction, LLC	MO-R7-PAC-111825-BKM	Region 7-Apshalt/Concrete Paving
BKM Construction, LLC	MO-R1-RW-111825-BKM	Region 1-Roofing
BKM Construction, LLC	MO-R2-RW-111825-BKM	Region 2-Roofing
BKM Construction, LLC	MO-R3-RW-111825-BKM	Region 3-Roofing
BKM Construction, LLC	MO-R4-RW-111825-BKM	Region 4-Roofing
BKM Construction, LLC	MO-R5-RW-111825-BKM	Region 5-Roofing
BKM Construction, LLC	MO-R6-RW-111825-BKM	Region 6-Roofing
BKM Construction, LLC	MO-R7-RW-111825-BKM	Region 7-Roofing
BKM Construction, LLC	MO-R1-CC-111825-BKM	Region 1-Site/Civil
BKM Construction, LLC	MO-R2-CC-111825-BKM	Region 2-Site/Civil
BKM Construction, LLC	MO-R3-CC-111825-BKM	Region 3-Site/Civil
BKM Construction, LLC	MO-R4-CC-111825-BKM	Region 4-Site/Civil
BKM Construction, LLC	MO-R5-CC-111825-BKM	Region 5-Site/Civil
BKM Construction, LLC	MO-R6-CC-111825-BKM	Region 6-Site/Civil
BKM Construction, LLC	MO-R7-CC-111825-BKM	Region 7-Site/Civil
Brown & Root Industrial Services, LLC	MO-R1-GC-111825-KBR	Region 1-General Construction
Brown & Root Industrial Services, LLC	MO-R2-GC-111825-KBR	Region 2-General Construction
Brown & Root Industrial Services, LLC	MO-R3-GC-111825-KBR	Region 3-General Construction
Brown & Root Industrial Services, LLC	MO-R4-GC-111825-KBR	Region 4-General Construction
Brown & Root Industrial Services, LLC	MO-R5-GC-111825-KBR	Region 5-General Construction
Brown & Root Industrial Services, LLC	MO-R6-GC-111825-KBR	Region 6-General Construction
Brown & Root Industrial Services, LLC	MO-R7-GC-111825-KBR	Region 7-General Construction
Commercial Installation & Construction Company	MO-R3-GC-111825-CIR	Region 3-General Construction
Commercial Installation & Construction Company	MO-R5-GC-111825-CIR	Region 5-General Construction
Eastern Builders	MO-R1-GC-111825-EAST	Region 1-General Construction
Eastern Builders	MO-R2-GC-111825-EAST	Region 2-General Construction
Eastern Builders	MO-R3-GC-111825-EAST	Region 3-General Construction
Eastern Builders	MO-R4-GC-111825-EAST	Region 4-General Construction
Eastern Builders	MO-R5-GC-111825-EAST	Region 5-General Construction

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Eastern Builders	MO-R6-GC-111825-EAST	Region 6-General Construction
Eastern Builders	MO-R7-GC-111825-EAST	Region 7-General Construction
Eastern Builders	MO-R1-RW-111825-EAST	Region 1-Roofing
Eastern Builders	MO-R2-RW-111825-EAST	Region 2-Roofing
Eastern Builders	MO-R3-RW-111825-EAST	Region 3-Roofing
Eastern Builders	MO-R4-RW-111825-EAST	Region 4-Roofing
Eastern Builders	MO-R5-RW-111825-EAST	Region 5-Roofing
Eastern Builders	MO-R6-RW-111825-EAST	Region 6-Roofing
Eastern Builders	MO-R7-RW-111825-EAST	Region 7-Roofing
Hambey Construction	MO-R3-GC-111825-HAMB	Region 3-General Construction
Hambey Construction	MO-R4-GC-111825-HAMB	Region 4-General Construction
Hambey Construction	MO-R6-GC-111825-HAMB	Region 6-General Construction
Hambey Construction	MO-R7-GC-111825-HAMB	Region 7-General Construction
JE Novack Construction Co.	MO-R5-GC-111825-JNC	Region 5-General Construction
Johnson-Laux Construction, LLC	MO-R1-GC-111825-JLC	Region 1-General Construction
Johnson-Laux Construction, LLC	MO-R2-GC-111825-JLC	Region 2-General Construction
Johnson-Laux Construction, LLC	MO-R3-GC-111825-JLC	Region 3-General Construction
Johnson-Laux Construction, LLC	MO-R4-GC-111825-JLC	Region 4-General Construction
Johnson-Laux Construction, LLC	MO-R5-GC-111825-JLC	Region 5-General Construction
Johnson-Laux Construction, LLC	MO-R6-GC-111825-JLC	Region 6-General Construction
Johnson-Laux Construction, LLC	MO-R7-GC-111825-JLC	Region 7-General Construction
Julius Kaaz Construction Co., Inc.	MO-R4-CC-111825-JKC	Region 4-Site/Civil
Lee Construction and Maintenance Company dba LMC Corporation	MO-R3-GC-111825-LCM	Region 3-General Construction
Lee Construction and Maintenance Company dba LMC Corporation	MO-R7-GC-111825-LCM	Region 7-General Construction
McConnell & Associates	MO-R1-CC-111825-MCCA	Region 1-Site/Civil
McConnell & Associates	MO-R3-CC-111825-MCCA	Region 3-Site/Civil
MTS Contracting, Inc.	MO-R1-GC-111825-MTS	Region 1-General Construction
MTS Contracting, Inc.	MO-R2-GC-111825-MTS	Region 2-General Construction
MTS Contracting, Inc.	MO-R3-GC-111825-MTS	Region 3-General Construction
MTS Contracting, Inc.	MO-R4-GC-111825-MTS	Region 4-General Construction
MTS Contracting, Inc.	MO-R5-GC-111825-MTS	Region 5-General Construction
MTS Contracting, Inc.	MO-R6-GC-111825-MTS	Region 6-General Construction
MTS Contracting, Inc.	MO-R7-GC-111825-MTS	Region 7-General Construction
Reasbeck Construction, Inc.	MO-R1-PAC-111825-RCI	Region 1-Apshalt/Concrete Paving
Reasbeck Construction, Inc.	MO-R2-PAC-111825-RCI	Region 2-Apshalt/Concrete Paving
Reasbeck Construction, Inc.	MO-R3-PAC-111825-RCI	Region 3-Apshalt/Concrete Paving
Reasbeck Construction, Inc.	MO-R4-PAC-111825-RCI	Region 4-Apshalt/Concrete Paving
Reasbeck Construction, Inc.	MO-R5-PAC-111825-RCI	Region 5-Apshalt/Concrete Paving
Reasbeck Construction, Inc.	MO-R6-PAC-111825-RCI	Region 6-Apshalt/Concrete Paving
Reasbeck Construction, Inc.	MO-R7-PAC-111825-RCI	Region 7-Apshalt/Concrete Paving
Reasbeck Construction, Inc.	MO-R3-GC-111825-RCI	Region 3-General Construction
Reasbeck Construction, Inc.	MO-R4-GC-111825-RCI	Region 4-General Construction
Reasbeck Construction, Inc.	MO-R6-GC-111825-RCI	Region 6-General Construction
Reasbeck Construction, Inc.	MO-R7-GC-111825-RCI	Region 7-General Construction
Reasbeck Construction, Inc.	MO-R1-CC-111825-RCI	Region 1-Site/Civil
Reasbeck Construction, Inc.	MO-R2-CC-111825-RCI	Region 2-Site/Civil
Reasbeck Construction, Inc.	MO-R3-CC-111825-RCI	Region 3-Site/Civil
Reasbeck Construction, Inc.	MO-R4-CC-111825-RCI	Region 4-Site/Civil
Reasbeck Construction, Inc.	MO-R5-CC-111825-RCI	Region 5-Site/Civil
Reasbeck Construction, Inc.	MO-R6-CC-111825-RCI	Region 6-Site/Civil
Reasbeck Construction, Inc.	MO-R7-CC-111825-RCI	Region 7-Site/Civil
Reynolds Construction Company, Inc.	MO-R7-GC-111825-RCC	Region 7-General Construction
Reynolds Construction Company, Inc.	MO-R6-RW-111825-RCC	Region 6-Roofing
Reynolds Construction Company, Inc.	MO-R7-RW-111825-RCC	Region 7-Roofing
Southtown Glass, Inc.	MO-R1-PAC-111825-SGI	Region 1-Apshalt/Concrete Paving
Southtown Glass, Inc.	MO-R3-PAC-111825-SGI	Region 3-Apshalt/Concrete Paving
Southtown Glass, Inc.	MO-R4-PAC-111825-SGI	Region 4-Apshalt/Concrete Paving
Southtown Glass, Inc.	MO-R6-PAC-111825-SGI	Region 6-Apshalt/Concrete Paving
Southtown Glass, Inc.	MO-R1-HVAC-111825-SGI	Region 1-Mechanical/HVAC
Southtown Glass, Inc.	MO-R3-HVAC-111825-SGI	Region 3-Mechanical/HVAC
Southtown Glass, Inc.	MO-R4-HVAC-111825-SGI	Region 4-Mechanical/HVAC
Southtown Glass, Inc.	MO-R6-HVAC-111825-SGI	Region 6-Mechanical/HVAC
Specialty Air Conditioning Services, LLC	MO-R6-HVAC-111825-SACS	Region 6-Mechanical/HVAC
The Wilson Group, Inc.	MO-R1-GC-111825-TWG	Region 1-General Construction
The Wilson Group, Inc.	MO-R2-GC-111825-TWG	Region 2-General Construction
The Wilson Group, Inc.	MO-R3-GC-111825-TWG	Region 3-General Construction

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The Wilson Group, Inc.	MO-R4-GC-111825-TWG	Region 4-General Construction
The Wilson Group, Inc.	MO-R5-GC-111825-TWG	Region 5-General Construction
The Wilson Group, Inc.	MO-R6-GC-111825-TWG	Region 6-General Construction
The Wilson Group, Inc.	MO-R7-GC-111825-TWG	Region 7-General Construction
Trumble Construction, LLC	MO-R1-RW-111825-TRCI	Region 1-Roofing
Trumble Construction, LLC	MO-R2-RW-111825-TRCI	Region 2-Roofing
Trumble Construction, LLC	MO-R3-RW-111825-TRCI	Region 3-Roofing
Trumble Construction, LLC	MO-R4-RW-111825-TRCI	Region 4-Roofing
Trumble Construction, LLC	MO-R5-RW-111825-TRCI	Region 5-Roofing
Trumble Construction, LLC	MO-R6-RW-111825-TRCI	Region 6-Roofing
Trumble Construction, LLC	MO-R7-RW-111825-TRCI	Region 7-Roofing
Vazquez Commercial Contracting, LLC	MO-R1-E-111825-VCC	Region 1-Electrical
Vazquez Commercial Contracting, LLC	MO-R2-E-111825-VCC	Region 2-Electrical
Vazquez Commercial Contracting, LLC	MO-R3-E-111825-VCC	Region 3-Electrical
Vazquez Commercial Contracting, LLC	MO-R4-E-111825-VCC	Region 4-Electrical
Vazquez Commercial Contracting, LLC	MO-R5-E-111825-VCC	Region 5-Electrical
Vazquez Commercial Contracting, LLC	MO-R6-E-111825-VCC	Region 6-Electrical
Vazquez Commercial Contracting, LLC	MO-R7-E-111825-VCC	Region 7-Electrical
Vazquez Commercial Contracting, LLC	MO-R1-GC-111825-VCC	Region 1-General Construction
Vazquez Commercial Contracting, LLC	MO-R2-GC-111825-VCC	Region 2-General Construction
Vazquez Commercial Contracting, LLC	MO-R3-GC-111825-VCC	Region 3-General Construction
Vazquez Commercial Contracting, LLC	MO-R4-GC-111825-VCC	Region 4-General Construction
Vazquez Commercial Contracting, LLC	MO-R5-GC-111825-VCC	Region 5-General Construction
Vazquez Commercial Contracting, LLC	MO-R6-GC-111825-VCC	Region 6-General Construction
Vazquez Commercial Contracting, LLC	MO-R7-GC-111825-VCC	Region 7-General Construction
Vazquez Commercial Contracting, LLC	MO-R1-HVAC-111825-VCC	Region 1-Mechanical/HVAC
Vazquez Commercial Contracting, LLC	MO-R2-HVAC-111825-VCC	Region 2-Mechanical/HVAC
Vazquez Commercial Contracting, LLC	MO-R3-HVAC-111825-VCC	Region 3-Mechanical/HVAC
Vazquez Commercial Contracting, LLC	MO-R4-HVAC-111825-VCC	Region 4-Mechanical/HVAC
Vazquez Commercial Contracting, LLC	MO-R5-HVAC-111825-VCC	Region 5-Mechanical/HVAC
Vazquez Commercial Contracting, LLC	MO-R6-HVAC-111825-VCC	Region 6-Mechanical/HVAC
Vazquez Commercial Contracting, LLC	MO-R7-HVAC-111825-VCC	Region 7-Mechanical/HVAC
Vazquez Commercial Contracting, LLC	MO-R1-PLUM-111825-VCC	Region 1-Plumbing
Vazquez Commercial Contracting, LLC	MO-R2-PLUM-111825-VCC	Region 2-Plumbing
Vazquez Commercial Contracting, LLC	MO-R3-PLUM-111825-VCC	Region 3-Plumbing
Vazquez Commercial Contracting, LLC	MO-R4-PLUM-111825-VCC	Region 4-Plumbing
Vazquez Commercial Contracting, LLC	MO-R5-PLUM-111825-VCC	Region 5-Plumbing
Vazquez Commercial Contracting, LLC	MO-R6-PLUM-111825-VCC	Region 6-Plumbing
Vazquez Commercial Contracting, LLC	MO-R7-PLUM-111825-VCC	Region 7-Plumbing

IDIQ CONTRACT EXTENSIONS

Company Name	Contract Number	
AGAE / A-1 Roofing Joint Venture, LLC	IL-R3-R-122122-A1R	
AGAE / A-1 Roofing Joint Venture, LLC	IL-R1-R-122122-A1R	
AGAE Contractors, Inc.	IL-R3-GC-122122-AGA	
AGAE Contractors, Inc.	IL-R1-GC-122122-AGA	
BCC/HPH Joint Venture	IL-R1-PLUM-122122-BHJ	
BCC/HPH Joint Venture	IL-R1-HVAC-122122-BHJ	
BEAR Construction Company	IL-R1-GC-122122-BEA	
CORE Construction Services of Illinois, Inc.	IL-R5-GC-122122-CSI	
CORE Construction Services of Illinois, Inc.	IL-R4-GC-122122-CSI	
CORE Construction Services of Illinois, Inc.	IL-R2-GC-122122-CSI	
Dardon Construction, Inc.	IL-R3-R-122122-DDO	
Dardon Construction, Inc.	IL-R3-HVAC-122122-DDO	
Dardon Construction, Inc.	IL-R2-R-122122-DDO	
Dardon Construction, Inc.	IL-R3-E-122122-DDO	
Dardon Construction, Inc.	IL-R2-HVAC-122122-DDO	
Dardon Construction, Inc.	IL-R2-E-122122-DDO	
Dardon Construction, Inc.	IL-R1-R-122122-DDO	
F.H. Paschen, S.N. Nielsen & Associates, LLC	IL-R4-GC-122122-FHP	
F.H. Paschen, S.N. Nielsen & Associates, LLC	IL-R5-GC-122122-FHP	
F.H. Paschen, S.N. Nielsen & Associates, LLC	IL-R2-GC-122122-FHP	
GWO Crew, LLC	IL-R1-APC-122122-GCJ	
Leopardo Companies, Inc.	IL-R1-GC-122122-LEO	
Pacific Construction Services	IL-R5-GC-122122-PCS	
Pacific Construction Services	IL-R4-GC-122122-PCS	
Pacific Construction Services	IL-R3-GC-122122-PCS	
Pacific Construction Services	IL-R1-GC-122122-PCS	
Pacific Construction Services	IL-R2-GC-122122-PCS	

APPENDIX A Continued

R.L. Vollintine Construction	IL-R4-GC-122122-RLV	
Robe, Inc.	IL-R3-GC-122122-ROB	
Robe, Inc.	IL-R2-GC-122122-ROB	
Robe, Inc.	IL-R1-GC-122122-ROB	
SMB Contracting, Inc.	IL-R1-R-122122-SMB	
SMB Contracting, Inc.	IL-R1-PLUM-122122-SMB	
SMB Contracting, Inc.	IL-R1-HVAC-122122-SMB	
SMB Contracting, Inc.	IL-R1-GC-122122-SMB	
SMB Contracting, Inc.	IL-R1-E-122122-SMB	
Sterling Commercial Roofing, Inc.	IL-R2-R-122122-STR	
Toro Construction Corp	IL-R1-GC-122122-TCC	
Team REIL, Inc.	IL-R1-GC-122122-TRI	